

# International Care Ministries 2016–17 Annual Report



# International Care Ministries

We look forward to a day when the world is free of ultrapovertry.

## *ICM is focused.*

We are committed to equipping those living at the absolute bottom of the economic ladder to break free from the strongholds keeping them in ultrapovertry.

## *ICM is effective.*

We only invest in strategies backed by evidence, not just warm feelings. We can always do better tomorrow than we did yesterday.

## *ICM is efficient.*

We are dedicated to delivering the most impact for the lowest cost, capitalizing on local partnerships that allow us to achieve impact at scale.



**43%**

increase in self-worth



**28%**

decrease in serious illness



**106%**

increase in income



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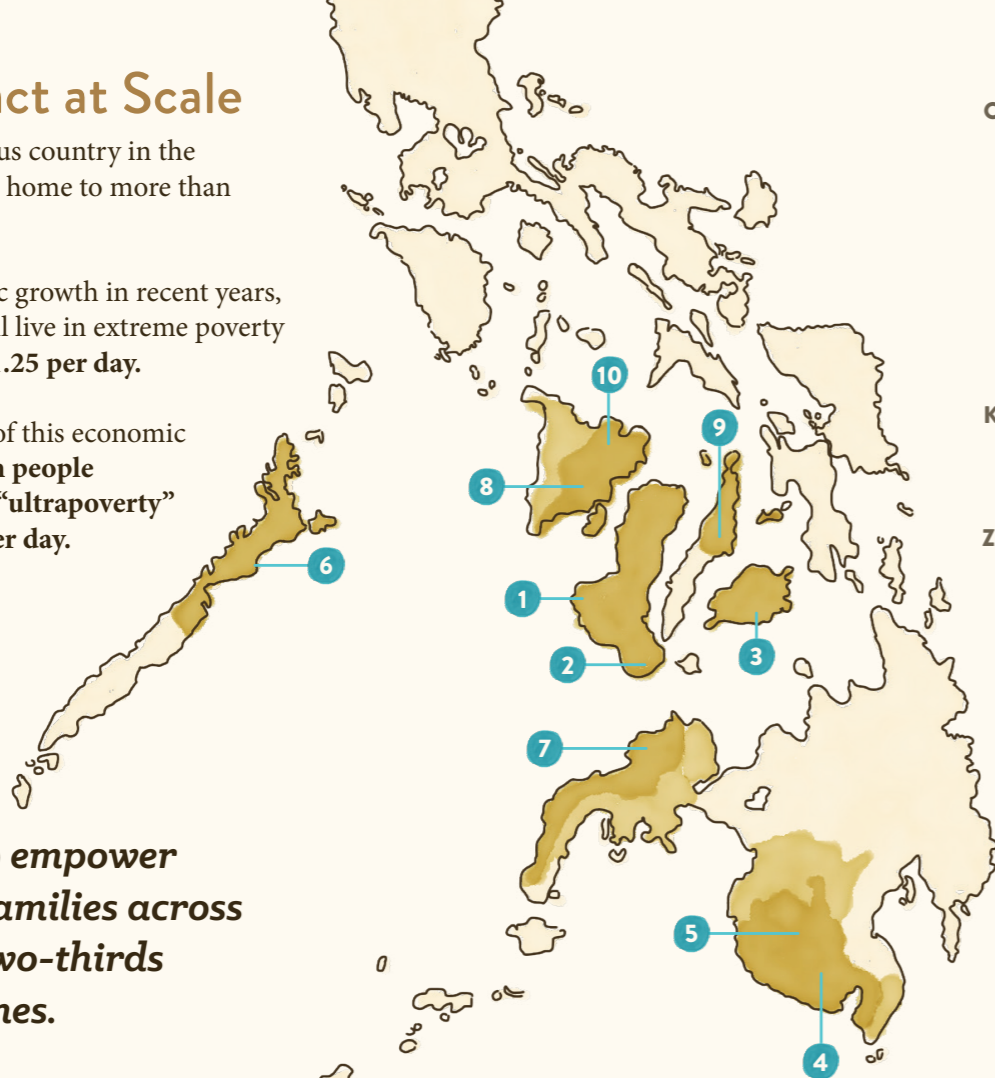
## Reach: Impact at Scale

As the 12<sup>th</sup> most populous country in the world, the Philippines is home to more than **100 million people**.

Despite robust economic growth in recent years, **25 million Filipinos** still live in extreme poverty on incomes **below US\$1.25 per day**.

At the absolute bottom of this economic ladder are **seven million people** struggling to survive in “ultrapoverty” on less than **US\$0.50 per day**.

**ICM aspires to empower all ultrapoor families across the southern two-thirds of the Philippines.**



**NEGROS OCCIDENTAL** 1

**NEGROS ORIENTAL** 2

**BOHOL** 3

**GENERAL SANTOS** 4

**KORONADAL** 5

**PALAWAN** 6

**ZAMBOANGA DEL NORTE** 7

**ILOILO** 8

**CEBU** 9

**CAPIZ** 10

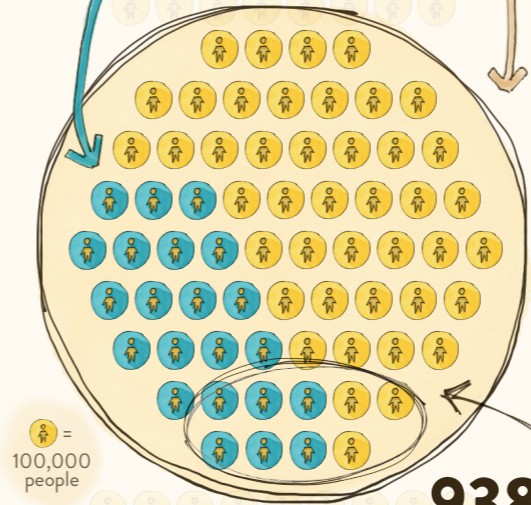
Areas reached by ICM contain **19,761,000 people**

of those...

**6.5 million** live in **extreme poverty**

of those...

**2.2 million** live in **ultrapoverty**



1 icon = 100,000 people

**938,305**

people served by ICM by mid 2017



## Focus: Those Living in Ultrapoverty

### Living on less than US\$0.50 per day:

- A daily struggle to meet even the most basic needs.
- Crowded, inadequate, unsafe homes.
- Lack of easy access to clean water and proper sanitation.
- Poor health. Hunger. Malnutrition.
- Few networks of support.
- Low self-confidence and discouragement.

*Living in ultrapoverty means living without hope.*

*ICM's initiatives are specifically targeted to the needs of ultrapoor households.*

Among those living in ultrapoverty in ICM areas:



**28¢**  
average daily income



**32%**  
of mothers have had a child die



**10%**  
are seriously ill at any time



**26%**  
defecate outside



**22%**  
go to bed hungry at least once a week



**61%**  
live in cramped homes



**31%**  
live with scrap roofs



**32%**  
live with dirt floors



**53%**  
don't purify their water



**40%**  
live with no electricity





Hope is the Key



## Transform Program

Progress out of poverty must start with the belief that change is possible.

### Transform Fuels Hope by Strengthening Friendships & Capabilities

Among the ultrapoor, a lack of social connectedness is a key stronghold preventing progress out of poverty. Local social networks are extremely important, exerting influence on identity, aspirations, decision-making and behavior. But social networks alone are not enough. Ultrapoor families also lack important knowledge, skills and experience to cope with the hardships of life: relational skills, health knowledge and livelihood experience. Solutions to these interrelated problems must be interlinked.

**2015–2016 Reach**  
 169,887 Family Members  
 34,706 Households  
 978 Communities

A local pastor invites 30 of the poorest families in his/her community to join *Transform*, ICM's integrated education program that builds capabilities in three key areas: Values, Health and Livelihood (VHL). Six volunteer counselors from the local community join to help lead small groups, offer one-on-one support and provide encouragement. Once a week, ICM Health and Livelihood trainers join the pastor as they teach the interactive VHL curriculum. At the end of four months the whole community enjoys deeper relationships, healthier families and greater productivity.

**Cost Per Transform Community**  
 (37 households): US\$2,500

**Values**  
 Fostering attitudes and behaviors that build strong relationships

**Health**  
 Promoting healthy life practices to increase family wellbeing

**Livelihood**  
 Nurturing entrepreneurial spirit and skills necessary for sustainable productivity

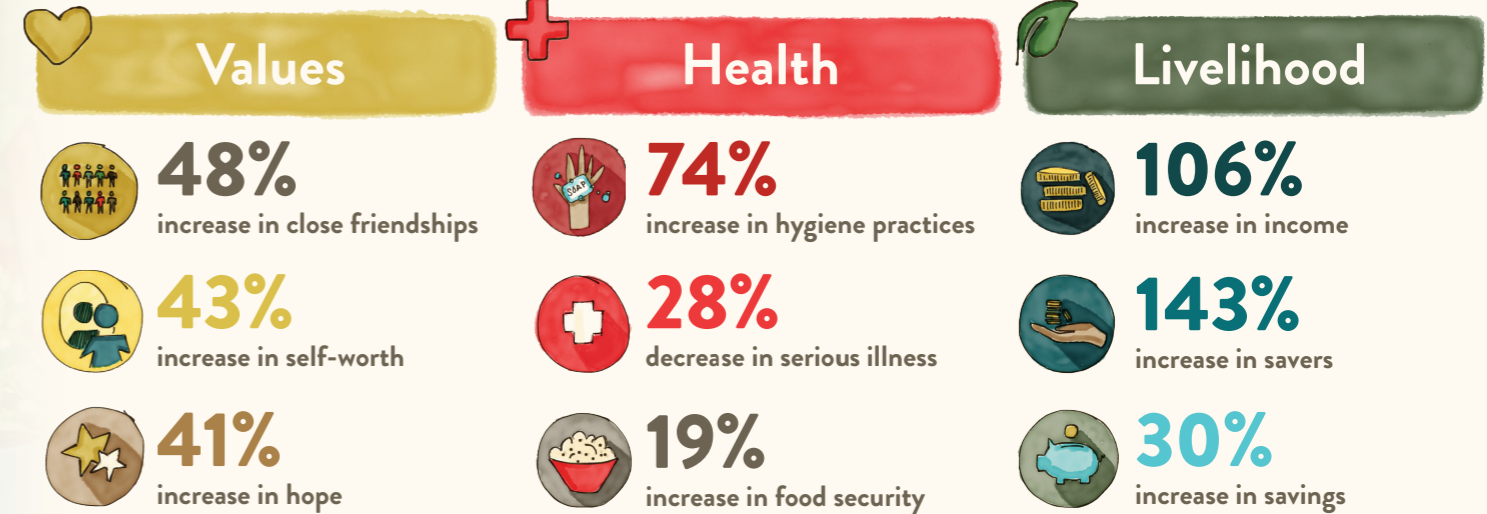
**2016–2017 Targets**  
 177,295 Family Members  
 35,955 Households  
 975 Communities





## The Result: Transformed Lives

After just four months people are realizing their own potential to reach a better future. Among ultrapoor *Transform* participants, hope is evidenced by measurable improvements in values, health and livelihood.



### Maximizing Impact

*Without measuring, we are speculating.*

ICM is committed to data collection that allows us to report with confidence that our programs deliver real-life, positive change.

### Minimizing Cost

*Hope is not expensive.*

Our costs stay low by partnering with thousands of in-community volunteers. For a little over US\$10 per person, new trajectories of hope become reality.

**RELATIONSHIPS**

God, Family, Community



**PERSONAL CHARACTER**

Self-worth, Integrity, Self-control



**WISE CHOICES**

Priorities, Hope, Future Planning



**Fostering Strong Values**

ICM's Values curriculum helps people who have lived their whole lives in poverty to overcome the underlying feelings of inferiority and passivity that hold them back. Presented from a Biblical worldview, the discussion-based lessons lead to greater respect for self and others that results in stronger families, more confident choices, and aspirational hope for the future. The Values lessons are taught and modeled by the local partner pastor as well as by the volunteer counselors and ICM staff. Attendance at the Values sessions, while encouraged, is optional. The Values curriculum focuses on three key areas: relationships, personal character and wise choices.



**Building Connectedness**

Transform strengthens social networks for the poor on many levels.

**Links Between Community Members**

Participants, local pastor, church volunteers

**Access to Government Services**



Rural health units, Social Welfare Department

**Legal Documentation Assistance**

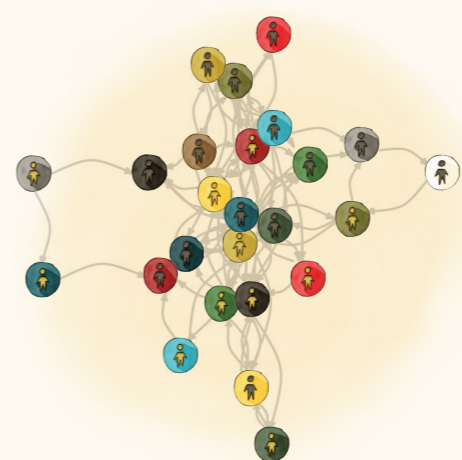
Civil registration for public school, health insurance

*Pre- and post-Transform, participants were asked if they knew the others well enough to discuss personal matters.*

*Deeper relationships can be seen in the network maps below.*

 = Transform Participant  
 = Relationship Connection

**Before Transform**



**After Transform**



**WELLNESS**  
Disease Prevention,  
First Aid, Nutrition



**FAMILY**  
Prenatal Care, Newborns,  
Child Development



**SANITATION**  
Hygiene, Clean Water,  
Public Health



## Promoting Healthy Living

Poverty increases vulnerability to health problems. One medical crisis can wipe out any progress made in the fight out of poverty. ICM's Health curriculum expands awareness of health issues leading to changes in behavior that result in improved family health and wellbeing. In addition to preventive education, ICM Health teams also screen for common health problems as well as more serious medical conditions. For less critical concerns, Medical Treatment Packs and follow-up care are provided. People requiring more serious care enter ICM's Medical Case Program, where individual treatment and personalized patient care are available. Nutrition support is provided to all families. Children identified as clinically malnourished enter ICM's Home-Based Feeding program.



2015–2016



### Preventive Health Education

Focus on three areas:  
Wellness • Family • Sanitation

**15,648**

Health Lessons Delivered  
Benefiting **169,887** Family Members



### Medical Treatment Packs

**2,024**  
Children Treated  
for Diarrhea

**4,593**  
People Screened  
for Tuberculosis

**1,716**  
Pregnancies  
Supported

**2,330**  
Skin Disease  
Cases Treated

**55,420**  
Individuals  
Dewormed

**3,122** Referred for  
Further TB Testing

**95%** Resolved in  
1 week



### Conchita

Special Medical Case

After 20 years with an unsightly and uncomfortable cyst on her neck, Conchita received help from ICM to receive the medical assistance she needed. *“Thank you so much for extending my life and giving me a chance to live long with my family and to see my grandchildren grow.”*



### Angel

Home-Based Feeding

When Angel’s mother died shortly after she was born, her grandparents started to care for her but she was already weak and thin. One year later, little Angel weighed just under 10 lbs—barely more than a newborn. ICM’s Home-Based Feeding brought help—Angel gained five lbs in less than four months.



### Eugene

Medical Care & Home-Based Feeding

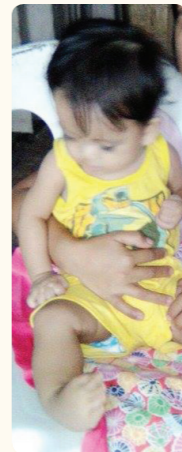
Since October 2015, ICM’s Health team has walked with six-year-old Eugene’s family through his hospitalization, blood transfusions, deworming, TB and malnutrition treatments. He has gained a healthy 10.3 lbs over this past year of treatment and is on his way to a complete recovery and a full future!



### Jeeryn

Safe Pregnancy Training

Jeeryn was so thankful for the help and encouragement she received during her pregnancy. *“The food and baby supplies in the pregnancy treatment pack was wonderful to receive,”* Jeeryn shared, *“but the training on assisted delivery and breastfeeding was really important and helpful!”*



### Archiel

Surgical Medical Case

Archiel was born with a foot deformity that prevented him from learning to walk. At 14 months, he was still being carried from place to place. ICM helped Archiel receive corrective surgery that not only lets him run and play with other children, but gives him a future to look forward to as well.

2015–2016



#### Medical Case Program

**2,069**  
Non-Surgical Assistance

**183**  
Life-Saving Surgeries



#### Nutrition Support & Home-Based Feeding

**13,600**  
Children Weighed

**740**  
Malnourished Children Restored to Healthy Weight



ICM has been pleased to partner with WATSI in 2015–16 to support the treatment of 54 of our special medical patients with life-changing medical care. WATSI is a global crowdfunding platform that enables anyone to donate as little as US\$5 to directly fund healthcare for people around the world.

**SMALL BUSINESS SKILLS**

Rolling Capital, Marketing, Vision



**LIVELIHOOD OPTIONS**

Snacks, Cleaning Products, Organic Vegetables



**SAVINGS GROUPS**

Record Keeping, Banking, Loans



**Empowering Sustainable Livelihoods**

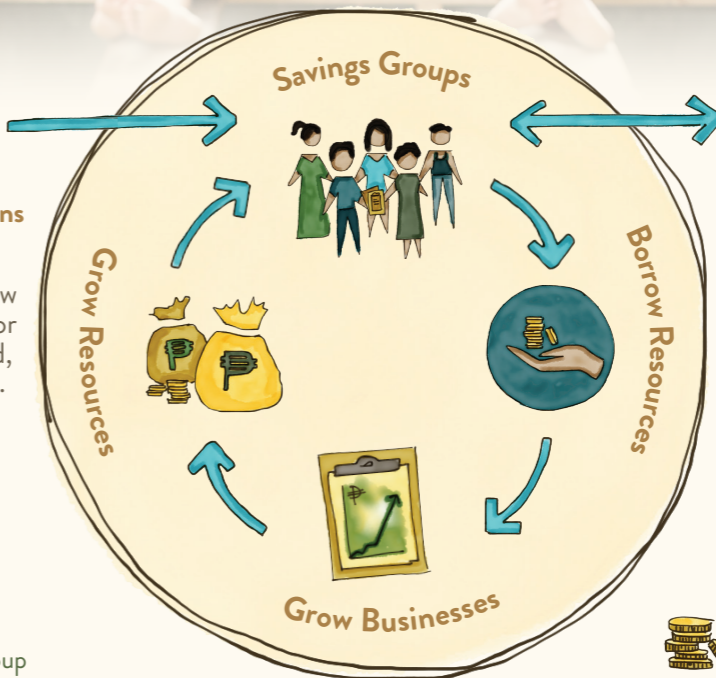
One of the greatest challenges facing those living in ultrapoverty is the need for sustainable income. Without livelihoods and the capital needed to start them, those living in destitution lack the confidence to take the risks required for success. ICM's hands-on Livelihood curriculum provides participants with small business management skills and gives training in specific livelihood solutions. By allowing participants to experiment with new livelihoods at low-risk and by helping individuals to set achievable weekly goals, ICM is seeing new entrepreneurs emerge with the confidence and optimism necessary for sustainable income generation. The Livelihood curriculum focuses on three key areas: small-business skills, livelihood options, and savings groups.



**Stimulating Entrepreneurialism: Business-in-a-Box Microloans**

ICM offers small-business starter kits containing the raw materials to run a business for a week. As success is realized, confidence and savings grow.

- 2015–2016 Results**
- 35,938 New Businesses
  - 90% Repayments
  - 965 Savings Groups Launched
  - 26,553 New Savers
  - US\$77 Average Savings Per Group



**Promoting a Culture of Saving: Prevail Savings Groups**

Self-governed savings groups are clustered for monthly training and accountability, promoting sustainability.

**2015–2016 Results**  
**Prevail Savings Groups**  
(as of May 2016)

- Cash on Hand **US\$198,110**
- Dispensed in Loans **US\$193,119**
- Total Savings **US\$391,229**



### Lila

Savings Group

Lila has a true entrepreneurial spirit! She did laundry to make money to buy fish which she sold to make more. A little knowledge about budgets from *Transform* training and a loan from her Savings Group enabled her to repair her husband's boat. Now he can fish for himself instead of working for others and she can sell what he catches. They now have US\$88 in savings.



### Josefa

Business-in-a-Box

Josefa's curiosity led her to *Transform*. "There is no harm in trying," she said. Josefa learned new ways to earn income by creating and selling cleaning products. She became more proactive, looking for customers rather than waiting for them to come to her. She now makes six times more per week than before— from US\$11 to US\$71.



### Mary Sunshine

Savings Group

The 36 participants of the *Transform* in Lapuz, Iloilo City brought in two other members from the community to form the Harvester Savings Group. In just three months they saved a total of US\$242. They have a plan to start a group business selling cleaning products. The profits will be shared by all group members.



### Ricky

Business-in-a-Box

Ricky was hopeless after losing his job as a poultry farmer until he was introduced to ICM's *Transform* program. He particularly enjoyed the vegetable gardening class. Ricky then started making natural botanical pesticides and enriched his vegetable garden soil through vermiculture. Now he harvests twice a week and sells the produce, earning US\$15 a week.



### Arimayan

Savings Group

How did the Arimayan Savings Group save US\$184 in less than two months? Cooperation and encouragement. When one member is struggling to make their contributions, the others are quick to visit and encourage because they have seen the benefits. "It is a big help for me to know where to run in times of emergency."



### Jesus

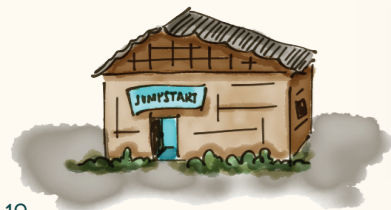
Business-in-a-Box

Life used to be very tough for Jesus, a tricycle driver in Koronadal. When he was lucky enough to find passengers, he still struggled to bring home enough to feed his family. *Transform's* Livelihood training equipped Jesus to start a side business making and selling rice cakes that has doubled his income!

# Jumpstart Kindergartens

In some communities, ICM discovers high numbers of educationally at-risk children. This is due to many reasons—public schools are too far away, families cannot afford public school fees, or there is a lack of understanding about the importance of education.

ICM runs Jumpstart kindergartens in communities of greatest need. These are usually in geographically-isolated and hard-to-reach areas that lack sufficient support from the public school system. Each dual-stream kindergarten, held in the host church facility, educates 30–40 of the most vulnerable children in each community. We help our young learners develop the academic skills, self-discipline and readiness they need to excel as they move up to first grade in public school. Without Jumpstart, these children would struggle in public school or may not attend at all. With Jumpstart, these ultrapoor children often become the strongest students in their public school classrooms.



## 2015–2016 Reach

75 Jumpstart Kindergartens  
2,341 Graduates

### Education For: Students

- Ten-month kindergarten education
- Daily nutritious meals
- Health checks for all children
- Uniforms, backpacks, school supplies

### Parents

- Transform's four-month Values, Health & Livelihood training
- Training in the importance of childhood education
- Involvement in students' education & development



## 2016–2017 Targets

74 Jumpstart Kindergartens  
2,220 Students



# Thrive Pastor Network

ICM's ability to reach those living in ultrapoverty is only possible through partnerships with thousands of pastors and their congregations who serve in slums and poor communities across the Philippines.

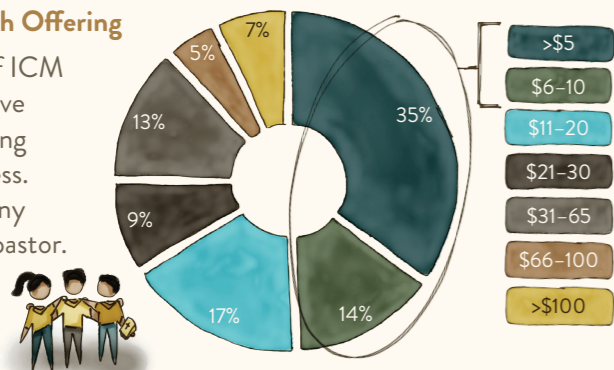
## Our Partner Pastors

- Already live & serve among the poor
- Are driven by compassionate commitment
- Volunteer countless hours to lead VHL lessons & support participants
- Donate use of their church venues to host programs
- Teach & model *Transform's* lessons
- Serve as chaplains to savings groups
- Continue engagement with participants after completion

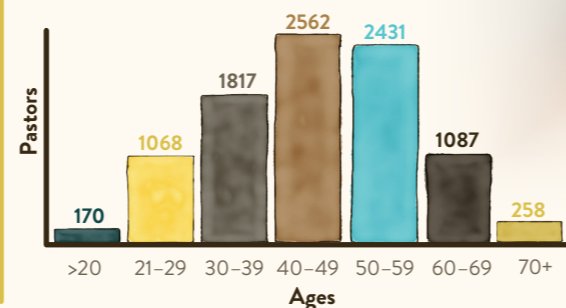
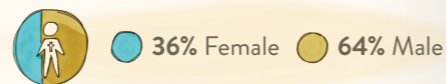
## Church Demographics

### Weekly Church Offering

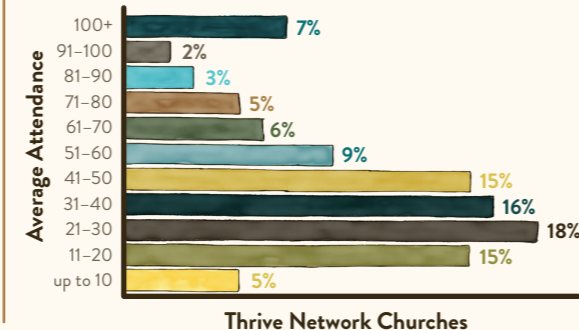
Nearly 50% of ICM churches receive a weekly offering of US\$10 or less. This includes any salary for the pastor.



## Pastor Demographics



## Church Size



ICM supports our partner pastors with two days of training each month to strengthen churches for more effective community transformation.

### Thrive: First Day

- Transferable experiences for discipleship
- Small group strategies
- Peer mentoring & accountability
- Bible study & prayer
- Disaster preparedness training

### Thrive: Second Day

Two-year certificate ministry & leadership course designed to produce healthy pastors, healthy churches & healthy communities.

### Training Partners

- Antioch Institute
- Multiplying Churches & Communities
- Healthy Church Pathways
- Asian Theological Seminary
- Development Associates International
- Systematic Asian Leadership Training

86

Thrive Districts

2,964

Average Monthly Pastor Attendance

4,821

Pastors Attending Regularly

9,605

Pastors Enrolled



## Evidence

Commitment to effectiveness means dedication to data.

### Monitoring

**ICM tracks everything that happens on the ground.**

- Implementation by **500+** ICM staff  
*(Lessons taught, food distributed, medicines dispersed, home visits)*
- Engagement of **35,000+** individual participants  
*(Attendance, weights of children, loans accepted, savings, gardens)*



**50,000,000+**  
Data Points

### Evaluation

**Monitoring isn't enough. Our objective is impact.**

- **200,000** pre- and post-program participant surveys since 2009
- ICM retains independent contractors to conduct surveys
- Research methods continually refined to address specific questions

### Project Tomorrow

**We can always do better tomorrow than we did yesterday.**

- Project Tomorrow is a database that will integrate monitoring statistics, evaluation data and community demographics.
- Added visibility will inform strategies for improved impact and enable real-time response to problems.



## The Gold Standard: Randomized Controlled Trials

Considered the “gold standard” for measuring intervention effectiveness, randomized controlled trials (RCT) analyze impact against a control group. RCTs compare the impact of ICM's programs to what would have happened if ICM had not showed up.

**We are thrilled to report that ICM's first internal randomized controlled trial (surveying 3,000 households) has validated Transform's positive impacts with a 99% significance level.**



Following our initial RCT, ICM invited Innovations for Poverty Action (IPA) and Yale University to conduct a third-party RCT measuring *Transform's* effectiveness. The IPA study surveyed 8,000 ICM households. Until published, the midline results remain confidential. IPA intends to revisit these homes in 2017 for a two-year final survey.

In the meantime, ICM and IPA are working together to integrate RCTs into ICM's regular evaluation process. We are planning at least three additional RCTs in 2017.

# Heroes: Philippine Field Staff

The work of ICM is made possible by our team of **509 Filipinos** serving **19 provinces** from **10 bases** of operations in the Visayas and Mindanao.



**Minierva Lahaylahay**  
Bohol



**Hernan Araguas**  
Capiz



**Primo Sistual**  
Cebu



**Marites Petallar**  
General Santos



**Samuel Templado**  
Iloilo



**Edwin Booc**  
Koronadal



**Danilo Mijares**  
Negros Occidental



**Jonathan Sanchez**  
Palawan



**Lilian Bardinas**  
Negros Oriental



**Faiola Besana**  
Zamboanga Del Norte



# Leaders

## Global Team



**David Sutherland**  
Global Chief Executive Officer



**Deanna Sutherland**  
Creative Director



**Beth Uy**  
Global Chief of Staff



**Lincoln Lau**  
Director of Research



**David Dickhudt**  
Global Chief Financial Officer



**Tom DeWitt**  
Global Director of Donor Relations

## Manila Management



**Milton Amayun**  
Senior Advisor, Institutional Resources



**Daniel Bouw**  
Chief Financial Officer



**Jojo Lacanilao**  
Chief Engagement Officer



**Daniel Mayhugh**  
Chief Programs Officer



**Herman Moldez**  
Chief Spiritual Officer



**Peter Nitschke**  
Chief Strategy Officer



**Ishmael Ordoñez**  
Chief Administrative Officer



**Carol Roa**  
Chief Advancement Officer



**Sunday Taniegra**  
Chief Human Resources Officer

## Manila Operations



**Edith Bayubay**  
Director of Values



**Michael Coman**  
Director of Livelihood



**Anna Alegre**  
Director of Education



**Marlon Roldan**  
Area Head Mentor



**John Enguana**  
Chair of ICMFI



**Madalena Santos**  
Chief of Staff



**Carrie Chen**  
Director of Donor Relations



**Cherry Ho-Costa**  
Director of Communications

## Hong Kong Leadership

# International Board of Directors

ICM's highly engaged Board of Directors provides strategic direction and development oversight.



**David Sutherland**

Chair of ICM Board  
Former Chief Financial Officer, Morgan Stanley Asia



**Andrew Ostrognai**

Vice Chair of ICM Board  
Managing Partner, Debevoise & Plimpton, LLP



**Charles Caldwell**

Director, Human Resources, English Schools Foundation



**Khoon Tsen Kuok**

Vice President-Projects, Shangri-La International Hotel Management LTD



**Lily Ng**

Director, Typhoon Consulting



**Malcolm Wood**

Former Managing Director, Bank of America Merrill Lynch

# Board of Advisors

ICM benefits from the generous counsel of a wide range of professionals. Members of the Board of Advisors are committed to assisting ICM with their wisdom and due diligence.

## Hong Kong

Greg Anderson  
Nick & Terri Appel  
Michael & Entela Benz  
Stephen & Pam Birkett  
Michael & Anne Sawyer Birley  
Auggie Cheh & Maya Furumoto  
Tim Chen  
Jonathan & Dorothy Cheng  
Mario & Christine Damo  
Colin Farrell

Lyn & Teresa Fox  
Marc & Nadia Geary  
Aaron Goach & Johanna Chua  
Ronna Chao  
Dennis & Guangjie Hopton  
Nicholas & Weng-Yee Kee  
Daphne Kuok  
Hubert & Joyce Lem  
David & Jeannie Liao  
Julian & Pauline Marland

Ramon & Vicki Maronilla  
Nick & Jaclyn Norris  
Michael & Patricia Openshaw  
Carmen Schiffmann  
Mike & Ting Small  
Homer Sun & Min-ye Teh  
Judy Vas  
Laetitia Yu

## Sydney

Keith & Coralie Crews  
Rae Doak  
Nick Foord

Don & Louise Hayman  
Andrew & Nicole McPherson  
Daniel & Ruth Spiritosanto

## Manila

Bong & Maribel Consing  
Felix & Angeline Fiechter  
Dennis & Aissa Montecillo

Joel & Stella Schapero  
Noel & Marilyn Tan

## U.S.

Jamie and Kristine Duinick  
Bruce & Karen Haldors  
James & Suzanne Jesse  
Trey Kasling  
Tom & Connie Kim  
Bill & Shannon Ng  
Crystal Stull  
Randy & Sandy Wilcox

## 2015–2016 Actual Financial Results

Year ending May 31, 2016 (in '000s)

Program	Philippine Peso PHP	HK Dollars HK\$	US Dollars US\$	%
<b>Transform</b> (Community training)	268,668	45,575	5,881	<b>62%</b>
Medical Treatment Packs	16,949	2,875	371	
Values, Health, Livelihood	73,573	12,481	1,610	
Feeding	178,145	30,220	3,899	
<b>Prevail</b> (Savings Groups)	8,052	1,366	176	<b>2%</b>
<b>Jumpstart</b> (Kindergartens)	47,195	8,006	1,033	<b>11%</b>
Kindergartens	37,910	6,431	830	
Parent Training	9,285	1,575	203	
<b>Thrive Network</b> (Pastor training)	64,253	10,900	1,406	<b>15%</b>
<b>Other Services</b> (Health, Capital, Disaster)	22,257	3,776	487	<b>4%</b>
<b>Support</b>	25,298	4,291	554	<b>6%</b>
<b>Total Budget</b>	<b>435,723</b>	<b>73,914</b>	<b>9,537</b>	<b>100%</b>

In 2009–10 ICM reached 50,000 people, increasing to 177,000 people in 2016–17. A 250% increase on our impact eight years ago.

In 2015–16, ICM's budget was US\$8.9M and our actual expenses were US\$9.5M. This 7% increase was due primarily to expenses associated with rebuilding inventories of donated goods.

## 2016–2017 Budget

Year ending May 31, 2017 (in '000s)

Program	Philippine Peso PHP	HK Dollars HK\$	US Dollars US\$	%
<b>Transform</b> (Community training)	243,330	41,953	5,413	<b>55%</b>
Medical Treatment Packs	17,925	3,090	399	
Values, Health, Livelihood	70,990	12,240	1,579	
Feeding	154,415	26,623	3,435	
<b>Prevail</b> (Savings Groups)	16,986	2,929	378	<b>4%</b>
<b>Jumpstart</b> (Kindergartens)	46,071	7,943	1,025	<b>10%</b>
Kindergartens	35,766	6,167	796	
Parent Training	10,305	1,777	229	
<b>Thrive Network</b> (Pastor training)	86,880	14,979	1,933	<b>20%</b>
<b>Other Services</b> (Health, Capital, Disaster)	21,269	3,667	473	<b>5%</b>
<b>Support</b>	26,695	4,603	594	<b>6%</b>
<b>Total Budget</b>	<b>441,231</b>	<b>76,074</b>	<b>9,816</b>	<b>100%</b>

In 2016–17, ICM's budget is US\$9.8M, virtually flat to last year in Philippine Peso terms. The value of donated goods distributed in 2015–16 was US\$4.2M (US\$3.8M food, US\$0.4M shoes), which is expected to remain flat in 2016–17. ICM was able to reach 177,000 people while holding its support expense to 6% of overall expenses.

These pages consolidate the results of two ICM Philippine charities (ICM Foundation, Inc. and ICM Manila, Inc.) as well as certain costs incurred overseas that relate directly to Philippine operations. These pages exclude other costs from Hong Kong and the USA. Non-Philippine costs are supported by designated donations (including banquet tables, tangible auction items, donations from the Board of Directors and Springboard donations), allowing virtually all other donations to go straight to the Philippines.

ICM's financial statements in the Philippines are audited by SGV & Co, the largest accounting firm in the Philippines, an affiliate of Ernst & Young LLP. All of ICM's audited financial statements from the Philippines, Hong Kong and the USA are available on request. ICM's books are open to our donors. Any questions about our finances? Just ask.

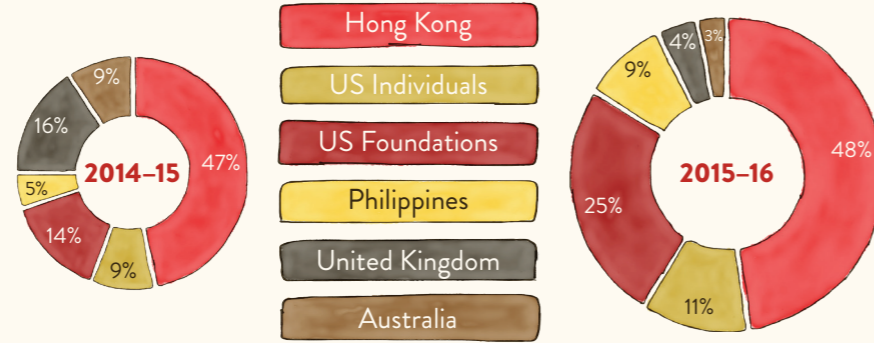
# Partners

While Hong Kong individuals and foundations are the primary donor demographic, support from Manila is growing rapidly. Support from individuals in the US, Australia and the UK is also growing. ICM is diversifying its donor base through new partnerships with public funders.

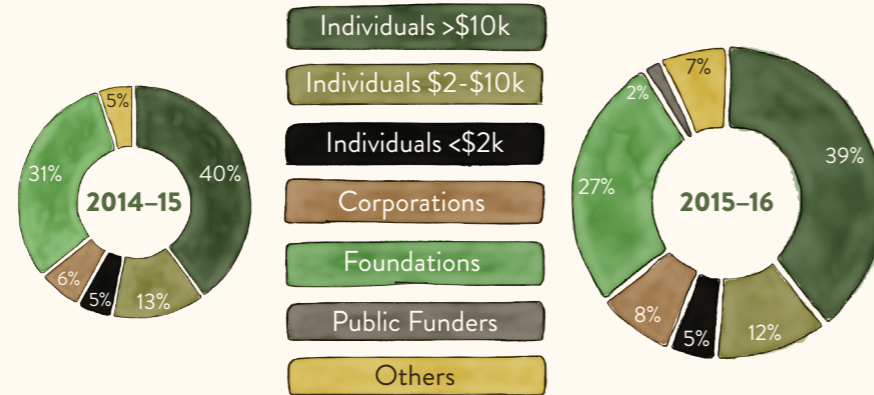
## In-Kind Partners

An important aspect of ICM's work is our ability to provide people living in poverty with nutritional food and other essential resources. This is possible due to our partnerships with other nonprofit organizations who share our values and vision. In 2015-16, we distributed 60 containers with 2.7 million packages of fortified food representing 16 million nutritious meals for the poor. ICM distributed 14,246 pairs of shoes donated by **Convoy of Hope**. We also received 340,450 bars of soap from **Soap Cycling**.

## Cash Donation Breakdown by Country



## Cash Donation Breakdown by Source



## Partnership Between USAID and ICM

In September 2015 the United States Agency for International Development (USAID) awarded ICM a grant to help increase household incomes of 90 communities in the Philippine province of Iloilo by developing their entrepreneurial skills. The Catalyzing Entrepreneurship Among Iloilo's Ultrapoor is a 17-month project that facilitates inclusive economic growth to individuals living in ultrapoverly and supports USAID's commitment to eradicating extreme poverty. It aligns with USAID's Cities Development Initiative which promotes inclusive and sustained economic growth in secondary cities in the Philippines. As of June 2016 the project has supported the training of **1,632 Transform graduates**, the startup of **1,250 micro-businesses**, and the creation of **60 savings groups**. A total of **509 mobile money accounts** have also been initiated. The third and final batch of USAID-sponsored *Transform* participants graduated in September 2016.



## Project CHIC (Capacity-building for Humanitarian Initiatives in Capiz)

In July 2016 the Financial Enablers Project as part of the Disaster Emergency and Preparedness Programme (DEPP) of Start Network funded by UKAID (formerly DFID), awarded a consortium grant to ICM together with Philippine Relief and Development Services (PhilRADS) and Peacebuilders Community, Inc. (PBCI). The grant supports capacity development initiatives of ICM, PhilRADS and PBCI to enable local faith-based groups to provide rapid, compassionate, and culturally appropriate response in times of disaster using indigenous strategies, people, and resources. Start Network is a consortium of 29 INGOs, mostly based in the UK, engaged in humanitarian work. Consortium members who are directly managing the Financial Enablers Project are Oxfam GB (lead), Christian Aid and Tearfund.

## Other Major Partners



# Feeding the Hungry

In 2015–16 ICM distributed over 60 forty-foot containers of food (over 16 million meals) to ultrapoor families to help them provide better nutrition for their children. The highly nutritious food specifically designed for malnourished individuals, is donated by five nonprofits: **Feed My Starving Children, Stop Hunger Now, Kids Against Hunger, Harvest Pack** and **Cross International**.

While all the food is donated, ICM incurs the cost of international shipping, customs fees, logistics, and food storage as well as the land delivery costs to the geographically isolated and disadvantaged communities served. **Philippine Span Asia Carrier Corporation** partners with ICM by donating free domestic shipping within the Philippines.

Kids Against Hunger.



**More than 100,000 hungry children are fed each year through a range of nutritional interventions:**

- Home-Based Feeding for those suffering from malnutrition
- Medical Case Program nutrition support
- Pregnancy & newborn nutrition support
- Daily lunches for 2,220 children in ICM's 74 kindergartens
- Disaster response food packages
- Nutrition support for families in holistic community-based skills training

## 2016–2017 Budget:

16 million meals to be distributed worth US\$3.8M

Transportation costs to be incurred by ICM: US\$0.7M

Every US\$1 donated to feeding the hungry



US\$6.50 worth of food (25 meals)

# Giving Form

Name: Mr / Ms \_\_\_\_\_ Organization (if applicable): \_\_\_\_\_

Email: \_\_\_\_\_  I would not like to receive emails from ICM

Mailing Address: \_\_\_\_\_ Contact Phone Number: \_\_\_\_\_

## Please use my donation to support ICM:

- Transform**  HK\$20,000 / US\$2,500  
 Values, Health and Livelihood training for 37 families plus nutrition support, Medical Treatment Packs and other resources  Monthly x 12 = HK\$1,650 / US\$200

## Other ways to support ICM programs:

- Treat Serious Illness**  HK\$30,000 / US\$4,000  
 Provide healthcare for diarrhea, tuberculosis, high-risk pregnancies & more Heal over 100 people
- Feed the Hungry**  HK\$85,000 / US\$11,000  
 Support transport costs for one 40-foot container of anti-malnutrition food Deliver 270,000 meals worth US\$74,000
- Empower Savings Group Entrepreneurs**  HK\$40,000 / US\$5,000  
 Sponsor one of ICM's 70 Prevail clusters for business training in two dozen Savings Groups Support 50 entrepreneurs
- Save Lives with Surgery**  HK\$80,000 / US\$10,000  
 Fund special medical cases for acute medical emergencies Benefit up to 50 patients
- Support Pastors**  HK\$110,000 / US\$14,000  
 Support one of ICM's 86 Thrive districts Strengthen 50 pastors with monthly two-day ministry training
- Where Most Needed**  
 **One Time:** HK\$ / US\$ \_\_\_\_\_  
 **Monthly:** HK\$ / US\$ \_\_\_\_\_  
 End Date: \_\_\_\_\_

# Giving Form

I/We would like to pay by:

Cash  Bank Transfer (Please email [give@caremin.com](mailto:give@caremin.com) for bank details/autopay form)

Check Check Number: \_\_\_\_\_ Bank: \_\_\_\_\_

Hong Kong Residents: "International Care Ministries, Ltd." (HK tax receipts) or "Friends of Hong Kong Charities, Inc." (HK and US tax receipts, HK\$ or US\$ amounts)

USA Residents: "International Care Ministries"

Philippines Residents: "International Care Ministries Foundation, Inc."

Credit Card  Online ([www.caremin.com/donate](http://www.caremin.com/donate))

Card Type:  Visa  MasterCard  American Express

Credit Card Number: \_\_\_\_\_ Expiry Date: \_\_\_\_\_ Validation Code: \_\_\_\_\_

Name on Card: \_\_\_\_\_

Complete Billing Address: \_\_\_\_\_

Cardholder's Signature: \_\_\_\_\_

Stock/Mutual Fund (Please email [give@caremin.com](mailto:give@caremin.com) for stock/mutual gift instructions. US tax receipt only)

My Company Will Match my Gift

Company Name: \_\_\_\_\_  Matching form is attached  I will submit matching form online

Please send this form, together with your payment, to any of the addresses below. You may also email the above information to [give@caremin.com](mailto:give@caremin.com).

**Philippines:** ICM, Antel Global Corporate Center, Unit 3203, Julia Vargas Avenue, Pasig City, Metro Manila, +632-571-6975

**Hong Kong:** ICM, GPO Box 2089, Central, +852-3470-3009 **USA:** ICM, PO Box 2146, La Plata, MD 20646

ICM partners with Global Development Group and Opportunity International in Australia, with Stewardship in the UK, and with TGCF in Canada to process tax-deductible donations. For donations requiring tax-deductible receipts in these countries, please email us at [give@caremin.com](mailto:give@caremin.com) for details on how to give.

Total Amount: \$ \_\_\_\_\_

# ICM, My Charity



It is a privilege to support the life-changing work of ICM. Their programs make a positive and sustainable impact on the ultrapoor in the Philippines. I have spent time with beneficiaries of ICM's work—it was both humbling and inspiring to hear of their renewed hope for a better life for their families.

—Catherine Husted,  
Head of Pro Bono and  
Community Investment at  
Allen & Overy, Hong Kong

ICM does a fantastic job of caring for the neediest of society through its culture of innovation, relentless passion and cutting edge research to deliver the greatest impact for every dollar spent. We consider it to be both a blessing and a privilege to be a part of such an organization so dedicated to transforming lives.

—Ramon Maronilla,  
Financial Services Professional  
& Vicki Maronilla

In order to reach the ultrapoor communities—a sector which is difficult to reach without a holistic intervention—we leverage and work with like-minded partners. ICM provides the experience, local network and holistic intervention through the Transform program. Our partnership with ICM has enabled us to reach this ultrapoor segment with a high impact program.

—Faye Corcuera,  
Executive Director,  
BPI Foundation, Inc.

Thank you ICM for allowing my son and I to make an expression of care. We care, and must be to these others, what we desire for ourselves. Through ICM, we are able to make an expression of deep care with a strategic impact. ICM brings goodness, grace, hope and life to those who have the most desperate of needs. Keep it up and let us do more and more again!

—Joseph J. Walsh, Sr., Director,  
& Joseph J. Walsh, Jr.,  
Managing Director, JJW  
Consultancy, Ltd.

Special thanks to our photographers: Brian Yen, David McIntyre, Haley George, Krisha Lim, Mark Lehmkuhler, ICM's Communication Officers



Charity listed on  
**WiseGiving**  
惠施·慈善機構

**ICM contributes toward the achievement of the Sustainable Development Goals including:**



**ICM is a registered charity in the Philippines, Hong Kong and the United States.**

*ICM partners with Global Development Group and Opportunity International in Australia, with Stewardship in the UK, and with TGCF in Canada.*



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